



**NOTTINGHAM CRIME & DRUGS PARTNERSHIP BOARD MEETING**

**MONDAY 18<sup>TH</sup> MARCH 2019, 2-5 PM**

**ROOM 208, BYRON HOUSE**

**Chair:**

**CP** Craig Parkin (Vice Chair), Deputy Chief Fire Officer, Nottinghamshire Fire and Rescue Service

**Attendees:**

- TS** Tim Spink, Head of Service, Nottingham Crime & Drugs Partnership
- SR** Sophie Russell, Head of Children's Strategy and Improvement (Item 4 below only)
- HB** Helen Blackman, Director of Children's Integrated Services (Item 4 below only)
- AC** Alison Challenger, Director of Public Health, Nottingham City Council
- AE** Andrew Errington, Director of Community Protection, Nottingham City Council
- ACC** Alex Castle-Clarke, Tasking & Intelligence Manager, Nottingham City Council
- NM** Nick Murphy, Chief Executive, Nottingham City Homes
- HB** Hazel Buchanan, Director of Strategy & Partnerships, Greater Nottingham CCGs
- AB** Andrea Baxter, Area Commander, Nottinghamshire Police
- SC** Steve Cooper, Assistant Chief Constable, Nottinghamshire Police
- PB** Phil Broxholme, Senior Performance & Insight Analyst, Nottingham Crime & Drugs Partnership
- NH** Nigel Hill, Director, Head of Nottinghamshire, National Probation Service
- BB** Bob Bearne, Assistant Chief Executive, DLNR Community Rehabilitation Company
- PT** Paddy Tipping, Nottinghamshire Police and Crime Commissioner
- LW** Councillor Linda Woodings, Portfolio Holder for Planning, Housing and Heritage, Nottingham City Council.
- TN** Councillor Toby Neal, Portfolio Holder for Community Protection, Nottingham City Council
- CO** Christine Oliver, Head of Commissioning, Nottingham City Council (Item 6 below only)
- LP** Lucy Putland, Strategy & Commissioning Manager, Nottingham City Council (Item 6 only)

**Minutes:**

**LPa** Laura Patterson, Policy Officer, Nottingham Crime & Drugs Partnership

## **Apologies:**

- JC** Councillor Jon Collins, Leader, Nottingham City Council
- CB** Candida Brudenell, Corporate Director and Assistant Chief Executive, Nottingham City Council
- CW** Ceri Walters Head of Commercial Finance, Nottingham City Council

### **1.0 Introductions, Apologies and Declarations of Interest**

- 1.1 Introductions were given and apologies were noted. No interests were declared.
- 1.2 JC is stepping down as a councillor and therefore as Leader of the council, in May, so will no longer be Chair of the Board. CP registered the thanks of the Board for Cllr Collins' decades of work in the city. This was reinforced by PT, who also praised JC's work as Chair of the Nottinghamshire Police Authority.
- 1.3 This is AB's last Board meeting and she was thanked by the Chair for all her hard work in the city.

### **2.0 Previous Minutes of the Board from 10<sup>th</sup> December 2018**

- 2.1 The minutes of the CDP Board meeting held on 10<sup>th</sup> December 2018 were accepted as a true and accurate reflection of the meeting.

### **3.0 Matters Arising**

- 3.1 There were no outstanding matters arising.

### **4.0 Update on Serious Youth Violence**

- 4.1 HB outlined the contents of the report which detailed:
- The development of the Serious Youth Violence and Exploitation (SYVE) Programme, which follows the public health approach and is aligned to the knife crime strategy.
  - Proposals for governance of the SYVE programme
  - An update on the bid for MHCLG 'Supporting Families Against Youth Crime'
- 4.2 HB requested that the Board agree the recommendations set out in section 2 of the report.
- 4.3 AC then outlined the work being carried out to develop Nottingham City's Vision for Violence Prevention and requested the Board's support for the Public Health approach to violence prevention. AC will bring a report to the next Board defining the need, outlining the work being carried out and the reasons why.
- 4.4 There was a discussion around the PH approach. LW supported it but noted the time taken by Glasgow to get results and requested that work around the long term effects

of strong cannabis on mental health is included. HT confirmed this is a large part of the work being carried out with young people. AC advised that as not starting from scratch on this work, the timescale should be shorter than Glasgow's and also that Glasgow had a greater focus on prevention, so the city needs to shift to this longer term.

4.5 PT supported the public health approach and the work done to date but advised need to ensure links with enforcement and that work is joined up. SC advised that Nottingham is now close to the national knife crime average and the good work from the partnership is starting to pay off.

4.6 NM raised the issue of community engagement and SR advised work is being carried out around how to engage young people and families.

#### DECISION

- The CDP Board endorsed the public health approach and programme of activity outlined in Appendix 1 of the report.
- The Board agreed that identified linked activity can be included in the city-wide programme to support coordination and provide more clarity of focus.
- The Board agreed the proposed governance as outlined at Appendix B of the report.
- Board Members committed to support coordinated, multi-agency delivery of the SYVE Programme and 2019/20 priority projects.
- The Board noted the intention to develop a Nottingham City 'Vision for Violence Prevention' through the Director of Public Health (DPH) Annual Report.

#### **5.0 Overview Report from the Co-Chairs of the CDP Executive Group**

5.1 SC introduced the report. He advised that the CDP Executive Group has met once since the last Board meeting.

5.2 The following items were discussed at the Executive Group meetings and are on the agenda for this Board meeting:

- Performance Report
- Respect Survey 2018
  - Respect Survey Action Plans – Neighbourhoods & City Centre
- Criminal Justice Homelessness Partnership Group
- CDP Partnership Plan
- Complex Person's Panel Update
- Knife Crime

5.3 The below items were also discussed at the Executive Group meetings:

- Hate Crime & Cohesion Subgroup & Hate Crime Action Plan
- Substance Misuse Strategy including recent review of the provision of criminal justice substance misuse provision on behalf of OPCC
- Partnership Governance Health Check Update
- Information Sharing Agreement (ISA) Audit 2018

- 5.4 Two reports were also submitted to the February Executive for mention only. They were crime reduction position statements on:
- Safer Car Parks
  - Trading Standards Crime Reduction Activity
- 5.4 SC updated further on the hate crime item, advising that good progress had been made in this area. The target of a 20% reduction in hate crime will not be achieved but there has been a reduction of 10%. SC advised that the satisfaction rate for victims of hate crime for the service received is 98%, so a high quality service is being provided.
- 5.5 There was a discussion around the Partnership Governance Healthcheck and the findings of the Nottingham City Council Audit Committee. The majority of the recommendations have already been implemented. **The Board agreed that they did not want to see the CDP risk register at Board meetings, as it identifies risk from a council perspective and as such, this should be managed by the CDP back office team.**

THE BOARD NOTED THE CONTENTS OF THE REPORT AND THE DECISIONS.

## **6.0 Substance Misuse – Impact on Crime of Funding Cuts**

- 6.1 CO outlined the services currently funded from the substance misuse budget. Cuts of 40% have been made to this budget and issues are starting to arise, though actions have been taken to mitigate the cuts where possible, such as aligning contracts and retendering contracts. A decline in service performance appears linked to the budget cuts.
- 6.2 LP detailed the risks which have arisen as a result of the budget cuts. There are particular issues around the needle exchange since the Health Shop Broad Street base closed. This work is now being done on an outreach basis and through the pharmacy needle exchange, in order to maximise access to clean needles. Boots in Broadmarsh is the only pharmacy needle exchange in the city centre and the issues arising around this were highlighted and discussed.
- 6.3 LP advised that the impact of reduced budgets on services include reduced staff, reduced access points and reduced performance. An overspend against budget is predicted and the risk is that delivery will need to be reduced further but the team is working with providers to minimise the impact on service delivery.
- 6.4 The cost of Buprenorphine has increased massively and the expected cost increase is over 100k this year. This funding has been found for this year but is non-recurring. Framework, the provider, have some proposals around changing prescribing practices which could potentially reduce the annual cost by 80k. There has also been an increase in opiate users in treatment of 10%, though nationally this has reduced by 9%. They tend to cost more to treat than other drug users for a number of reasons.
- 6.5 The JSNA is currently being written, so will include more detail on substance misuse. TN requested a more detailed profile of opiate users and it was agreed that PB would

include some detail in future performance reports. **It was also agreed that substance misuse will become a standing item for both the CDP Board and Executive Group and that the next report will include further monitoring and reporting.**

6.6 CO confirmed that providers have worked with the team around the budget cuts and warned that services could be stretched too far with further cuts and retendering may be necessary.

6.7 There was a discussion around the prevalence of cannabis use in Basford and around the police response to it.

**Action: LW and AB to meet to discuss cannabis use in Basford and what actions the police can and are taking.**

## **7.0 Performance Report**

6.1 PB presented the performance report and talked through some of the key issues arising from it. The full detail of performance against target is included in the written report.

6.2 The demand on the police is broadly stable but has dipped slightly in the last few months. Victim based crime continues to rise, with the biggest changes in stalking and harassment and theft from person, both of which have been impacted by changes in counting rules. There is a correlation between actual crime and perception of crime in the Respect Survey. There is some good news, as serious violence and knife crime have decreased in recent months, as has burglary.

6.3 ASB calls to 101 have decreased but the Respect Survey showed that less people who experience ASB report it and also that less people report ASB as they do not think anything will be done. SC added that there are still more than 1,000 ASB calls per month and a fairly high satisfaction rate.

THE BOARD NOTED THE CONTENTS OF THE REPORT.

## **8.0 Respect Survey 2018**

8.1 PB presented the overall results of the 2018 Respect Survey and progress against the Respect Action Plans, which are set out in detail in the written report. In the wards, 58% of ASB indicators and 49% of crime indicators have improved. However, in the city centre, all indicators are worse. Begging is still perceived to be a big issue in the city centre by 49% of people and more people are concerned about crime and ASB. The Respect Survey priorities will be carried on until May.

8.2 PT advised that more police are being recruited and AB highlighted the need to get better at communicating what is being done in areas, including the city centre but need to balance the reporting to ensure people are not scared.

8.3 ACC set out the proposed new partnership problem solving process for 2019 onwards for Board approval. ACC talked through the proposed new governance model, which will use broad themes of people, places and premises to feed in to Partnership

Tasking, then up to the Executive Group then the Board. ACC highlighted the strong chairing of tasking by AB and Pete Mitchell. ACC identified knowledge of specialist resources and improved communications as service improvement areas for the coming year, alongside a tensions monitoring framework.

- 8.4 AE stated that the work is nationally significant, has been demonstrated to work and shows the benefits of working in partnership. AE thanked and commended those who had worked on this and the organisations which have contributed.

THE BOARD NOTED THE CONTENTS OF THESE REPORTS AND APPROVED THE PROPOSED PARTNERSHIP TASKING BUSINESS MODEL FOR 2019/20.

## **9.0 Reducing Reoffending Governance Group Update**

- 9.1 BB spoke to his report on the publication of the HMIP report on DLNR CRC, to assure the Board on actions taken in response to the report. The full report is available to view on the HMIP website. A detailed internal plan has been put in place to act on the recommendations. PT highlighted that there were some positives in the report. BB said that almost all of the issues raised were ones the CRC was already aware of, so work is already being undertaken on these.
- 9.2 BB provided an update on the last meeting of the Reducing Reoffending Governance Group. The main issues covered were accommodation, female offenders, violent and weapon-enabled crime and an integrated offender management update.
- 9.3 BB also presented the report on the Criminal Justice Homelessness Partnership Group. The group is working to address the issue of prisoners being released from HMP Nottingham with no fixed abode and to implement the provisions of the Homelessness Reduction Act 2017. No extra resource has been allocated to meet the requirements but the group is bringing the right people together to address the issues.
- 9.4 PB advised that data has now been collected for January but there are gaps so it is not a complete picture. Agencies are not managing to get upstream of prisoners before they are released as the act intends but Framework will be doing some work with prisoners now before they are released. There is still an issue with remand prisoners, as it is not known in advance if they will be released and the act does not seem to have taken this into account. BB also highlighted the difficulty of implementing the act's recommendations for prisoners receiving a very short sentence.
- 9.5 NH advised that it is difficult to resource the work required and one of NPS's directors is looking at this. The system needs to be developed further to get the data and a two-week dip sample is planned. NH also mentioned the difficulties in finding accommodation for ex-offenders.
- 9.6 LW highlighted the staffing shortages within Housing Aid and the pressure staff are under trying to implement the act. AE agreed to take how to deal with the staffing issue to Leadership Group this week.

THE BOARD NOTED THE CONTENTS OF THESE REPORTS.

## **10.0 Serious and Organised Crime Board Review**

- 10.1 ACC presented the report and advised that the review of the SOC Board has been completed. It was found that the Board had not found a strong purpose and it has agreed to disestablish itself. ACC talked through the recommendations of the report and also through a draft agenda for the new Vulnerabilities and Commodities group which it is proposed to set up. The CCG agreed to endorse and support the VCG and supply a member for the group and ACC will amend the terms of reference accordingly
- 10.2 The Board noted its thanks to Detective Chief Superintendent Milano for his leadership of the SOC Board.

### THE BOARD AGREED:

- That the SOC Board be disestablished.
- That a new 'Vulnerabilities & Commodities Group' (VCG) be established to manage those thematic areas of concern that have been adopted by the CDP Board and that the current delivery plans for these transfer to ownership by the VCG.
- That the CDP Board and CDP Executive Group establish formal lines of standard reporting from the VCG.
- That the proposed terms of reference for the new group be approved.

## **11.0 CDP Partnership Plan**

- 11.1 PB presented this report detailing the annual refresh of the partnership plan. The current plan will close a year early and there will be a new plan following the election in May. The priorities from the Strategic Assessment have been included. PB talked through the revised partnership operating model, which is set out in detail in the report. A city centre ASB group has been formed to manage the action plan in the city centre.
- 11.2 Feedback was requested on the draft plan. AC requested that violence prevention and alcohol be added.  
**Action: AC and HB to provide wording to PB around violence prevention and alcohol to be included in the updated Partnership Plan.**
- 11.3 PT also advised that the plan may need to be changed after the elections in May. **It was agreed that PB will bring a paper on targets to the April meeting of the Executive Group, based on the manifestos.**

THE BOARD RECEIVED AND ENDORSED THE DRAFT PARTNERSHIP PLAN, WHICH REFLECTS THE PRIORITIES IT ADOPTED FOLLOWING THE STRATEGIC ASSESSMENT AND AGREED TO DEFER THE SETTING OF TARGETS UNTIL AFTER THE LOCAL ELECTIONS AND TO RECEIVE PROPOSALS AT ITS NEXT MEETING.

**12.0 Mamba and Spice Street Triage Car**

- 12.1 HB gave a verbal update on this item. The task and finish group has continued to meet but has not been able to demonstrate a return on investment for the triage car.

**13.0 CPP Update**

- 13.1 ACC updated on his review of the Complex Person's Panel and outlined the key issues which had been identified, including the Steering Group not meeting and changes to the pathway. The panel has continued to meet and work with citizens. Dave Walker will continue to lead on this, in his new role of Head of Safer Housing & ASB and will be convening a visioning session of relevant partners to renew the Steering Group function and ensure its stability and sustainability. The CDP Executive Group will continue to receive information on the CPP as a standing item.

THE BOARD NOTED THE CONTENTS OF THE REPORT

**14.0 Finance**

- 14.1 TS advised that the Finance report has been withdrawn from this meeting, as it contained inaccuracies. A report will be provided to the June meeting of the Board.

**15.0 CDP Board and Executive Group Revised Terms of Reference**

- 15.1 TS presented the updated terms of reference (TOR) and advised that the main changes were clarifying the whistle-blowing procedure and voting rights. The Board reaffirmed its commitment to, and the appropriateness of, consensus decision making. The revised TOR also clarify voting rights and the relationship between the Board and the Executive Group.

THE BOARD NOTED THE CONTENTS OF THE REPORT AND AGREED THE REVISED TERMS OF REFERENCE FOR THE CDP BOARD AND EXECUTIVE GROUP.

**16.0 Any Other Business**

- 16.1 NM advised the Board that NCH are updating their Crime and ASB Strategy, which has been aligned with other strategies and has been sent out for consultation.

**17.0 Date of next meeting**

- 17.1 Monday 10<sup>th</sup> June 2019, 2-5pm, BH Room 208