



## NOTTINGHAM CRIME & DRUGS PARTNERSHIP BOARD MEETING

**MONDAY 14<sup>TH</sup> DECEMBER 2020, 2-4.30PM**

**VIA MICROSOFT TEAMS**

<b>Chair:</b>	Vernon Coaker, Independent Chair of the CDP Board
<b>Attendees:</b>	
<b>CP</b>	Craig Parkin (Vice Chair), Deputy Chief Fire Officer, Nottinghamshire Fire and Rescue Service
<b>DM</b>	Councillor David Mellen, Leader of Nottingham City Council
<b>MH</b>	Mat Healey, Area Commander, Nottinghamshire Police (Supt.)
<b>NK</b>	Councillor Neghat Khan, Portfolio Holder for Employment and Community Protection, Nottingham City Council
<b>DSS</b>	Deborah Seanson-Smith, Acting Deputy Governor, HMP Nottingham
<b>PB</b>	Phil Broxholme, Senior Community Safety Manager, Nottingham Crime & Drugs Partnership
<b>ML</b>	Mary Lester, Head of Community Partnerships, Nottingham City Council
<b>PT</b>	Paddy Tipping, Nottinghamshire Police and Crime Commissioner
<b>EF</b>	Emma Foody, Deputy Police and Crime Commissioner for Nottinghamshire
<b>KD</b>	Kevin Dennis, Chief Executive, Nottinghamshire Office of the Police and Crime Commissioner
<b>DW</b>	David Wakelin, Director, Nottingham & Nottinghamshire Violence Reduction Unit
<b>SJ</b>	Saika Jabeen, Interim Head of Nottinghamshire LDU, National Probation Service
<b>JW</b>	Jon Webb, Head of Service – Nottingham City and Nottinghamshire, DLNR CRC
<b>HB</b>	Hazel Buchanan, Director of Strategy and Partnerships, Greater Nottingham CCGs/CCP
<b>Contributors:</b>	
<b>IB</b>	Ian Bentley, Strategy and Commissioning Manager (Offender Management), Nottingham City Council
<b>AG</b>	Amy Goulden, Community Relations Manager, Nottingham City Council
<b>JP</b>	Jane Paling, Slavery Exploitation Team Manager, Nottingham City Council
<b>JH</b>	Joy Hollister, Independent Chair of the Nottingham City Safeguarding Adults Board
<b>Minutes:</b>	
<b>LP</b>	Laura Patterson, Policy Officer, Nottingham Crime & Drugs Partnership
<b>Apologies:</b>	
<b>AE</b>	Andrew Errington, Strategic Director of Community Protection and Energy Services, Nottingham City Council

<b>SC</b>	Steve Cooper, Assistant Chief Constable, Nottinghamshire Police
<b>NM</b>	Nick Murphy, Chief Executive, Nottingham City Homes
<b>AC</b>	Alison Challenger, Director of Public Health, Nottingham City Council

## **1.0 Introductions, Apologies and Declarations of Interest**

- 1.1 Introductions were given and apologies were noted. Vernon declared an interest in modern slavery, at item 9, as he works with the University of Nottingham on modern slavery. VC welcomed DSS from HMP Nottingham to her first Board meeting.

## **2.0 Previous Minutes of the Board from 21<sup>st</sup> September 2020**

- 3.1 The minutes of the CDP Board meeting held on 21<sup>st</sup> September 2020 were accepted as a true and accurate reflection of the meeting.

## **3.0 Matters Arising**

- 4.1 There were no outstanding matters arising that were not either completed or accommodated in the agenda.

## **4.0 Performance against CDP Partnership Plan**

### Performance against partnership and council targets

- 4.1 PB updated on performance against the partnership targets. Performance against the target to reduce crime is on track, as crime has reduced by almost 20% since March 2020. The target to reduce ASB by 25% is not on track, as ASB had increased by around 30%. The volume of repeat victims of hate crime has reduced by 11% but there is only a moderate change in the percentage of victims that are repeats. The substance misuse target is not currently being met.

### Performance during Covid-19

- 4.2 PB advised that during the Covid-19 period, there have been reductions in crime against all of the headline targets, particularly in areas relating to the night time economy. Victim based crimes have seen the biggest decreases. Crime has decreased in all wards except for Dales and the city centre has seen a 50% reduction compared to the previous year. There have been increases in all types of DV crimes and in reports to the police but repeats have dipped. Hate crimes is at the same level as last year. The city centre usually accounts for 25% of the total hate crime but this year, much of it has moved out to neighbourhoods, which do not have the same protective factors.
- 4.3 There have been a large increase in ASB, primarily in noise-related ASB. It peaked in June/July, then dropped but is now rising again. All wards have seen increases in ASB. Breaches of Covid regulations have been included as ASB, which has contributed to the increase.

- 4.4 VC advised the crime figures were good news overall but that high profile incidents affect the perception of crime. He stressed that crime and ASB are not just a Police issue but are a shared responsibility of the partnership.
- 4.5 A question was raised on why crime in Dales has increased again, when it has fallen in all other wards.  
**Action:** CDP Support Team to prepare a report for Cllrs Mellen and Khan into the increase in crime in the Dales ward.
- 4.6 There was a discussion around what the partnership was doing as a whole to address some of the increases. In terms of domestic violence, PB advised that the Sanctuary scheme has been increased and the MARAC has continued with increased referrals and MH added that services have continued to be provided. EF updated that the OPCC underwrote MOJ funding to expand the helpline and to move it to a cloud-based system, so that staff could work from home and so that the higher number of calls could be dealt with. Funding has been allocated to organisations for work including a media campaign around domestic violence. The extra funding is only until March 2021. The police are doing extra checks on bail conditions. Cases are taking a longer than usual in the criminal justice system, which is adding pressure.
- 4.7 MH advised that some of the neighbourhood resource has been moved into Op Bion patrols to address increasing ASB. He updated that the rise in ASB in the city is less than in the county and also that the national trend is upwards. Partnership Tasking has now become a two-weekly ASB Tasking meeting and is focused on high-repeat locations. £500k has been provided by the government, which has funded overtime to ensure that all neighbourhoods have teams out dealing with ASB. PT advised that 30 extra police officers have just been sworn in. Community Protection and the Police are working together on where to direct resources. PB advised that discussions have taken place with the regional manager of Asda, regarding the ongoing issues with begging.
- 4.8 PT advised that the offer on noise was not satisfactory and that the partnership needs to work to tackle it and that ongoing work needs to be joined up. MH updated that the Op Bion patrols have issued more than 700 £200 tickets, which have been focused on pandemic-related ASB. MH advised that noise falls mostly to the local authority to deal with but that the police work closely with Community Protection on it. About 70% of court capacity has been lost this year, so alternatives to prosecution are being considered.  
**Action:** Mat Healey and Andrew Errington to prepare a report for the March meeting of the CDP Board on the partnership response to ASB and how effective this is. The report should include an examination of the offer in relation to ASB noise and other issues which impact on this and also recommendations for improvement.

## 5.0 **Substance Misuse**

- 5.1 Ian Bentley talked through his report, updating Board members on the substance misuse performance data and informing them about the challenges that treatment providers have faced in delivering interventions and the increased demands placed upon treatment providers. IB advised that the services have been asked by Public

Health to retain service users in treatment for as long as possible, so the number of successful completions has decreased. IB advised that the services have done really well in very difficult circumstances throughout the pandemic and that testing had been difficult. There have also been some cases of Covid within the services, which meant clients could not be seen properly. The lack of relationship with the courts has had an impact but relationships with the prison and probation have improved. DRR referrals are increasing. IB advised that a £250k cut has to be implemented from the Public Health budget from April 2021.

**Action:** Ian Bentley to bring a report on drug related deaths to the March meeting of the CDP Board.

- 5.2 DSS advised that drug-related activity in the prison has reduced, as people are isolated and put into household cohorts due to the pandemic and all prisoners are scanned on arrival. Face to face delivery of desistance and peer-led support has reduced due to Covid. DSS updated that there have been less opportunities for drugs to enter the prison during the pandemic and that they are starting to work with Beyond Recovery and external agencies on what has worked well during the pandemic.
- 5.3 IB advised that the links between the prison and the criminal justice community drug service are more robust now, as a full history is given before a prisoner is released and people are staying in the service.
- 5.4 CP suggested that as funding decreases, preventative substance misuse work is looked at to build resilience in areas where spikes are expected, rather than just allowing increases and VC asked where the partnership could focus to make a difference. IB advised they are starting to look at what type of people and drugs impact most and how better interventions can be offered.  
**Action:** IB to model the impact of cuts to substance misuse services and assess where demand will rise and to bring a report on this to the March meeting of the CDP Board.
- 5.5 VC thanked IB for his report and asked him to pass on the thanks of the Board to the services.

CDP BOARD MEMBERS NOTED THE CONTENTS OF THE REPORT.

## **6.0 Strategic Assessment Update**

- 6.1 PB advised that there is a legal duty to prepare a Strategic Assessment each year and that this year's assessment is now complete. As a result of the assessment, six strategic priorities have been identified for the Partnership Plan next year. Five of the six priorities were included last year and in previous years. ASB has replaced burglary, which has decreased in the pandemic but which was also decreasing prior to that due to the work of the partnership. The other priorities are drugs and alcohol, hate crime, weapon enabled offending, modern slavery and exploitation and DSVAs.
- 6.2 VC stressed that burglary being removed does not mean it is not important. PB updated that there was a national policing decision that meant that breaches of Covid were reported as ASB. Noise complaints have also increased during the pandemic, as people are at home more. VC stressed that ASB is a responsibility for the whole

partnership, not just the Police and was pleased that the Board sees it as a priority. MH also advised that he was pleased that ASB has been included as a priority.

CDP BOARD MEMBERS ACCEPTED THE PARTNERSHIP PRIORITIES AS PRESENTED.

## **7.0 Board Development Plan**

7.1 PB presented proposals for reforming the governance of the partnership. PB proposed that the removal of the Executive Group, which has not met since February, be made permanent. The general view is that the meeting has run its course and the co-chairs have not expressed an intention to reconvene the meeting. Resources will instead be diverted to the subgroups, all of which will report directly to the Board. The subgroups will all focus on one or more of the partnership's statutory duties and also one or more of the strategic priorities. The Prevent Group would also feed in to the new structure.

7.2 PB advised that the Chairs group included in the structure may not be necessary. Each subgroup would have a plan based on the Board's priorities and would report on these to the Board. VC proposed that the structure be tried without the Chairs group, in order to streamline it and make it action driven. MH was supportive of streamlining the structure. DW suggested that the Serious Youth Violence and Exploitation Group also be added to the new governance structure.

**Action:** CDP Support Team to work with partners to implement the new governance structure, this should include the Serious Youth Violence and Exploitation Group. Phil Broxholme to provide an update at the March board meeting.

## **8.0 Reducing Reoffending Board update, including Performance framework for the Reducing Reoffending Board**

8.1 KD advised he has been reviewing the priorities of the Reducing Reoffending Board, as well as activity and performance. There has not been a performance framework in place and the board has had to rely on MOJ data, which is often two years out of date. KD advised that 80% of crime is created by those reoffending and that reoffending is now at its highest level. The proportion of offenders reoffending has increased, as has the frequency of reoffending. Neighbourhood crimes have the highest levels of reoffending following release from prison.

8.2 KD updated that the data on reoffending is always old, as it tracks offenders, then waits for six months to see if there is reoffending. KD is looking into getting more data from the CRC and the IOM, which looks more positive than the picture from the national MOJ data. The IOM cohort of reoffenders has been reduced to a smaller but more complex group of individuals. A performance framework is being built which tracks MOJ data and compares it nationally, with the county and with the East Midlands and which also includes local data from the CRC, NPS and the two YOTs.

8.3 KD advised that focus will be on nine themes, including strengthening resettlement support for people leaving custody, with employment and accommodation on release being key. Other themes include improving support for care leavers in Youth Justice

and Adult Services and the over-representation of BAME people in the CJS. Lead officers have been identified for each theme and delivery plans will be put in place in the New Year. All of the data will be in one place to track and monitor progress.

- 8.4 Paul Harris presented data around the IOM, under which the most prolific and harmful offenders are managed. The total IOM cohort is 211, 170 in the generic IOM and 41 in the DV IOM. 107 of the IOM offenders are in custody. Knife and weapon enabled crime is now included. The service works with probation and IDVAs to ensure life is improved for survivors. A matrix has been set up to establish a baseline and to give a risk of reoffending score. The risk of reoffending has been reduced by 70% for the cohort.
- 8.5 PH advised that there has been great partnership work in setting up the DV programme, including work by Jane Lewis and Jon Webb. Risk has been reduced greatly, based on the PPIT scores.
- 8.6 Considering the IOM reducing reoffending score by agency, performance is consistent across agencies and the programme is working, though it works best where statutory measures can be used to control offenders. The number of offenders in the IOM with tags has increased and there are seven alcohol tags. The strategy refresh will mean a focus on reductions in neighbourhood crime.
- 8.7 VC advised that integrated management, including resettlement, employment and substance misuse is key to stopping reoffending and thanked KC and PH for an interesting presentation.

## **9.0 Vulnerabilities & Commodities Group update**

- 9.1 MH advised that two of the scheduled meetings this year had not been held. A meeting took place last week but there was limited attendance. Work has been done on team packs to inform the meeting. The group is looking at reconvening a working group to do some of the work arising from the meeting. Attendance at the meeting has been affected by the council's voluntary redundancy scheme. PB updated that the V&C group is one of the meetings the CDP support team will be giving some policy and analytical support to under the new structure.

## **Modern Slavery**

- 9.2 Jane Paling gave an overview of the work of the Slavery Exploitation Team, which was officially a Home Office pilot. The focus has now shifted and the Slavery Exploitation Risk Assessment Conference (SERAC) was established, as cases of potential exploitation come to the team. There are large numbers of cuckooing and sexual exploitation cases at present.
- 9.3 The SERAC is well supported and has received lots of referrals and draws on expertise from a number of agencies. It has now been expanded to the county. Cases are addressed that do not meet the Care Act threshold. There has been interest in the work from the Home Office and presentations have been made to the HO and to ministers. Since lockdown, monthly referrals have doubled.

- 9.4 PT advised he is supportive of this work and that it was a good presentation. MH advised that his team work at the criminal level threshold and that JP's team work outside of that. MH added that the NCA are involved in supporting the work they do, as are the Transport Police.
- 9.5 JP advised that the team is partially funded by the PCC and NCC and that funding currently ends in March 2021 but PB and ML are looking at other options at present. ML is looking at how the gap can be bridged, with a plan to continue the service for another year and there is also a larger piece of work looking at how the council supports survivors. PT was supportive in principle but would need to see detailed numbers. Jane advised that the service was initially only for adults but Children's Services have asked for more specialist support recently.

THE BOARD NOTED THE CONTENT OF THIS REPORT AND RECOGNISED THE SUCCESSFUL WORK UNDERTAKEN TO DATE BY THE SLAVERY EXPLOITATION TEAM. THE BOARD ALSO AGREED TO SUPPORT THE WORK OF THE TEAM GOING FORWARD AND TO RECEIVE REPORTS REGARDING THIS WORKSTREAM EVERY SIX MONTHS.

#### **10.0 Hate Crime update, including Hate Crime Board**

- 10.1 Amy Goulden updated Board members that the partnership is on track to meet the target of 10% reduction in repeat victims of hate crime. There is work to do within the council on ASB and up-weighting hate crime within this.
- 10.2 The Partnership ran a very successful week of activity for Hate Crime Awareness Week in October, coordinated by Nottingham City Council and Nottinghamshire Police, with online events and a social media campaign. The theme of the week was 'Nottingham Together, Let's Talk', linking in with the Community Conversations project. There was high engagement across the week. There were 9 events, with a total of 399 attendees and 39 partners were involved during the week. The conversation tools have been put online and the work has been very well received and is being considered for a national award.
- 10.3 AG advised that a Pathways to Justice toolkit was also launched during Hate Crime Awareness Week. It is essentially a tactical menu for frontline officers that they will be able to access from their phones, organised to easily find interventions available to them on a Victim-Offender-Location model.
- 10.4 VC commended the phenomenal success of Hate Crime Awareness Week and also the excellence of this important work. PT and VC were both involved in setting up the Holocaust Memorial Centre and all partners were asked to highlight the work of this centre. DM added that the hate crime work raised people's awareness of the issues and helps people understand what is unacceptable and what they do not have to tolerate. AG advised that much work has been done to raise awareness of hate crime but that it is an underreported crime. Work has been done with Asian and Chinese communities but there is still work to be done with other communities. The Black Lives

Matter protests helped to increase reporting and the Police satisfaction rate has increased. A rollout of counter extremism training is also planned. MH acknowledged the work done by AG, Zaimal Azad and the team.

**11. DSVA**  
**OPCC DSVa report**

- 11.1 Emma Foody advised that OPCC DSVa consultation closed at the start of November, with feedback received from many partners. Generally, feedback was that the areas identified were broadly right and some areas that were potentially missing were identified. The work is a little behind schedule, as a result of difficulties getting feedback from some partners on the recommendations they would like to see. The action plan will be ready in the New Year and it is likely that a task and finish group will be set up to take this forward.

**DV Perpetrator Programme**

- 11.2 EF advised that funding has been received from the Home Office for a DV perpetrator programme. Alex Castle-Clarke will be leading on this and will be working through a referral pathway and will be working with Equation. A more substantial update on this programme will be provided at the March Board meeting.

**12.0 Community Safety and Safeguarding**

- 12.1 VC thanked Joy Hollister for all her work and commitment and wished her well for the future, as this was her last Board meeting.
- 12.2 Joy advised that the report had now been through the Safeguarding Adults Board and the Safeguarding Partnership for Children, both of which are supportive of sharing and joining up agendas around safeguarding with the CDP, to ensure nothing falls through the gaps, that work is not replicated and to ensure best value for money from officers.  
**Action:** Phil Broxholme to progress the work around safeguarding and community safety and report back to the March meeting of the board.

**13.0 Violence Reduction Unit update**

- 13.1 DW advised that the VRU has a plan in place, which a lot of Board members have been involved in and also has received good analysis from PB and KD's team. Mandatory products are being completed and the community fund is being launched.
- 13.2 PB highlighted that the VRU have a duty to have an assessment and strategy and also that there will soon be a serious violence duty and a statutory duty around accommodation for victims of domestic violence and abuse.  
**Action:** CDP Support Team to organise a meeting early in 2021 to rationalise the plans, strategies and analysis required of the partnership by existing duties and those that will come into force in the near future.

- 13.3 VC raised the effectiveness of cadets and uniformed services on young people. DW advised that significant progress has been made in introducing the Volunteer Police Cadets programme across the city and the VRU is funding the expansion of the programme, into Radford and Hyson Green.
- 13.4 DW advised that the VRU has eleven community ambassadors across the county and that they are primarily from the city and the conurbation.

CDP BOARD MEMBERS NOTED THE CONTENTS OF THIS REPORT.

#### 14.1 **Findings of NTU report on Youth Diversion Services**

- 14.1 KD updated that NTU had been commissioned by the OPCC to review work on youth diversion services. The final report was produced in the spring of 2020. The report made a number of recommendations, including holding a large event for youth workers, more of a focus and priority attention on 18-24 year olds and more community-led projects to divert young people from crime. KD advised that there is reliance on the voluntary sector to deliver much of this agenda.
- 14.2 The report also recommends working with partners to sponsor training to improve youth work and safeguarding practice. A contract is in place with the National Youth Agency to do work with the voluntary sector and to roll it out to local authorities. KD advised that the report will be discussed at the January meeting of the VRU Board and that liaison is taking place with city youth workers.
- 14.3 VC highlighted the issue of young people who are excluded from Education and are lost and lacking support. DM highlighted the big reduction in youth and play workers over the last ten years, who would have done preventative work with young people.

#### 15.0 **Any Other Business**

- 15.1 VC thanked members for a positive meeting and was enthused that the Board is now looking at how it can focus on delivery.
- 15.2 DW advised that the next round of the Youth Endowment Fund is focused on prevention, so the partnership may wish to consider a bid. PT advised that the fund is for the third sector but there could be a collaboration. CP stressed the importance of the cadet and volunteer roles and the need to prevent young people getting into the system in the first place.

#### 16.0 **Date of next meeting**

- 16.1 Monday 15<sup>th</sup> March 2021, 2.00-5.00pm, via Microsoft Teams.